The Yamanashi Chuo Bank, Ltd. The 24th Analyst Meeting

Fiscal 2012 Business Results
Forecasts for the Current Term (FY2013)

June 4, 2013 (Tue)

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Profile

① 山梨中央銀行

Profile (as of March 31, 2013)

- Predecessor Founded: April, 1877
- Established: December, 1941
- Head Office: 20-8, Marunouchi 1-Chome, Kofu, Yamanashi
- Common Stock: ¥15,400 million
- Employees: 1,708
- Branches (including sub-branches): 90 (74 in Yamanashi Pref., 15 in Tokyo, 1 in Kanagawa Pref.), Corporate Sales Offices: 1 (Tokyo, Higashimurayama City), Representative Office in Hong Kong



Head Office

Our Mission

Region-Based Operations and Sound Management

Maintaining a close relationship with the communities in the region where we operate, we will contribute to the prosperity of the region and the development of its economy, with a commitment to sound management that enjoys the trust of our customers, while bolstering our business operations.



I Fiscal 2012 Business Results

Fiscal 2012 Business Results (Summary)

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| | (¥ billion, %) | FY2011 | FY2012 | YoY change [%] |
|----|---|--------|--------|--------------------------------|
| 0 | perating income | 46.3 | 45.0 | (1.3) [(2.9)] |
| Gı | oss banking profit | 39.7 | 38.7 | (1.0) [(2.5)] |
| | Interest income | 35.2 | 32.6 | (2.6) [(7.4)] |
| | Fees and commissions | 4.3 | 4.4 | 0.1 [1.4] |
| | Other operating income | 0.1 | 0.1 | (0.0) [(3.7)] |
| | Gross banking profit on core operations | 39.8 | 37.2 | (2.6) [(6.4)] |
| | JGBs and other bond transactions | (0.0) | 1.5 | 1.5 [2,930.1] |
| Ех | penses | 30.1 | 28.5 | (1.6) [(5.4)] |
| Ge | neral provision to loan loss reserve | - | (1.0) | (1.0) [-] |
| Ne | t business profit | 9.5 | 11.2 | 1.7 [17.4] |
| Ne | t business profit on core operations | 9.6 | 8.7 | (0.9) [(9.4)] |
| No | on-operating losses | (0.8) | (1.3) | (0.5) [(58.9)] |
| | NPL disposal amount | 0.2 | 1.3 | 1.1 [414.6] |
| | Equity share and similar transactions | (1.0) | 0.0 | 1.0 [101.4] |
| 0 | dinary profits | 8.7 | 9.9 | 1.2 [13.4] |
| Ех | traordinary income (losses) | (0.1) | (0.6) | (0.5) [(417.2)] |
| In | come before income taxes | 8.6 | 9.2 | 0.6 [7.7] |
| In | come taxes - basic | 0.0 | 3.2 | 3.2 [7,497.6] |
| In | come taxes - deferred | 1.6 | 0.1 | (1.5) [(90.1)] |
| Ne | et income | 6.9 | 5.8 | (1.1) [(15.7)] |

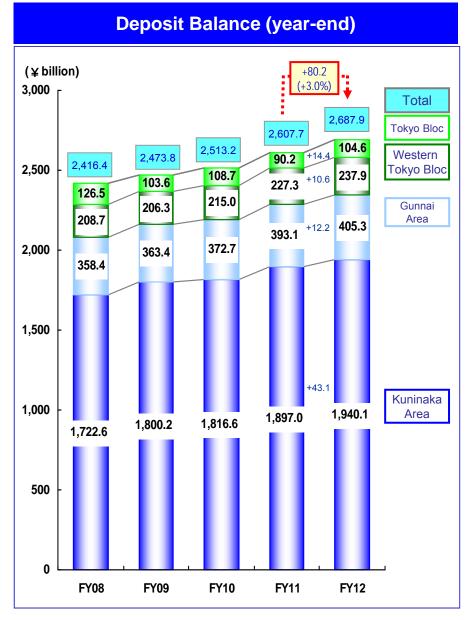
| (an | | (¥ billion, %) | FY2012 | YoY char | ge [%] | Balance | Yield |
|------------------|------|------------------------|--------|----------|---------|---------|-------|
| ln (analysis | Fur | nd Operations | 34.5 | (2.5) [| (6.9)] | 1.0 | (3.6) |
| Inter sis of | | Interest on loans | 22.3 | (1.8) [| (7.5)] | (0.1) | (1.7) |
| erest of diff | | Interest on securities | 12.0 | (0.7) [| (5.8)] | 1.1 | (1.8) |
| | | Call Ioan, etc. | 0.1 | (0.0) [| (12.5)] | (0.0) | 0.0 |
| income erence | Fur | nd procurement | 1.8 | 0.0 [| 1.2] | 0.0 | (0.0) |
| ne e fa | | Interest on deposits | 1.6 | (0.0) [| (0.2)] | 0.0 | (0.0) |
| cto | | Call money, etc | 0.1 | 0.0 [| 46.2] | 0.0 | (0.0) |
| s) | Inte | rest income | 32.6 | (2.6) [| (7.4)] | | _ |

| Ţ | | (¥ billion) | FY2012 | YoY change |
|-------------|--|--------------------|--------|------------|
| Fees | Re | venues | 6.6 | 0.0 |
| and | | Investment trusts | 0.6 | (0.0) |
| 8 | JGBs held by individuals Life insurance | 0.02 | 0.0 | |
| mm | | 0.5 | (0.0) | |
| commissions | | Others | 5.3 | 0.0 |
| ons | Co | st | 2.2 | 0.0 |
| | Fe | es and Commissions | 4.4 | 0.1 |

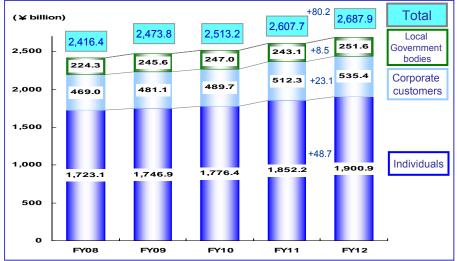
| | (¥ billion) | FY2012 | YoY change |
|----------|------------------------|--------|------------|
| ΠXD | Personnel | 15.7 | (0.1) |
| Expenses | Premises and equipment | 11.6 | (1.4) |
| es S | Taxes | 1.0 | (0.0) |
| | Expenses | 28.5 | (1.6) |

Deposits

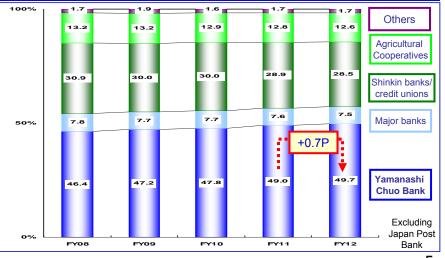
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Balance by Customer Segment (year-end)



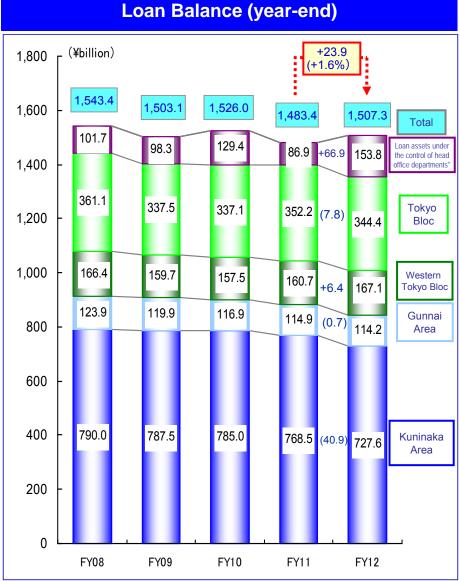
Deposit Shares in Yamanashi Prefecture



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Loans

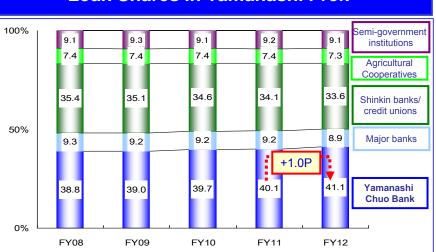
① 山梨中央銀汗



*Note: Loan assets under the control of head office departments refers to loans to the Ministry of Finance, loans made under loan participation agreements and financial receivables transferred from other industries.

Balance by Customer Segment (year-end)

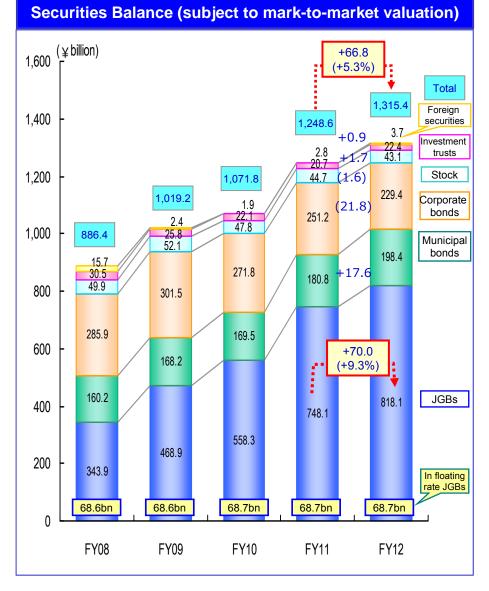




Loan Shares in Yamanashi Pref.

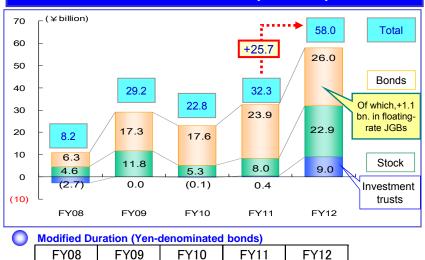
Securities





Breakdown of Gains (Losses) on Securities

| | | | (¥billion) |
|---------------------------------------|-------|-------|------------|
| | FY11 | FY12 | Change |
| Interests and dividends on securities | 12.7 | 12.0 | (0.7) |
| Securities yields | 1.07% | 0.93% | (0.14)% |
| Gains (losses) on bonds | (0.0) | 1.5 | +1.5 |
| Gains on sale of bonds | 1.0 | 2.3 | +1.3 |
| Losses on sale of bonds | 1.0 | 0.8 | (0.2) |
| Gains (losses) on stock | (1.0) | 0.0 | +1.0 |
| Gains on sale of stock | 0.3 | 0.7 | +0.4 |
| Losses on sale of stock | 0.8 | 0.6 | (0.2) |
| Amortization of stock | 0.5 | - | (0.5) |



3.8

3.5

3.9

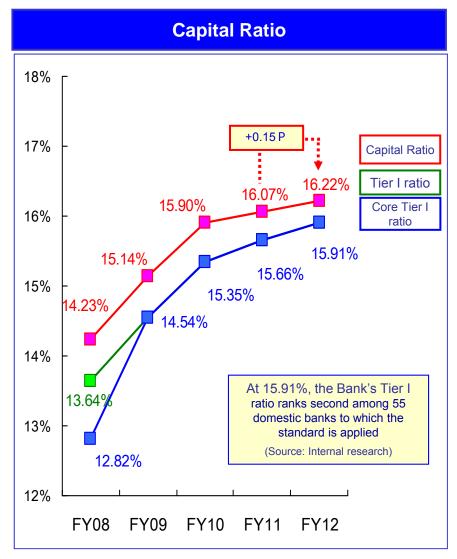
3.7

Unrealized Gains (Losses)

3.5

Capital Ratio (Non-Consolidated Basis)

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*Core Tire I: A portion of the regulatory capital, mainly consisting of common stock, capital surplus and retained earnings

(¥ billion) Comparison **FY12** with FY11 Tier I **(A)** 152.6 3.8 Core Tier I ratio 152.6 3.8 Net deferred tax assets Preferred stock / preferred investment certificates Tier II **(B)** 2.9 (1.0)General provision to loan loss 2.9 (1.0)reserve **Deductions** (C) **Regulatory capital** (A)+(B)-(C)155.5 2.8 **Risk-weighted assets** 958.6 8.9

Breakdown of Regulatory Capital

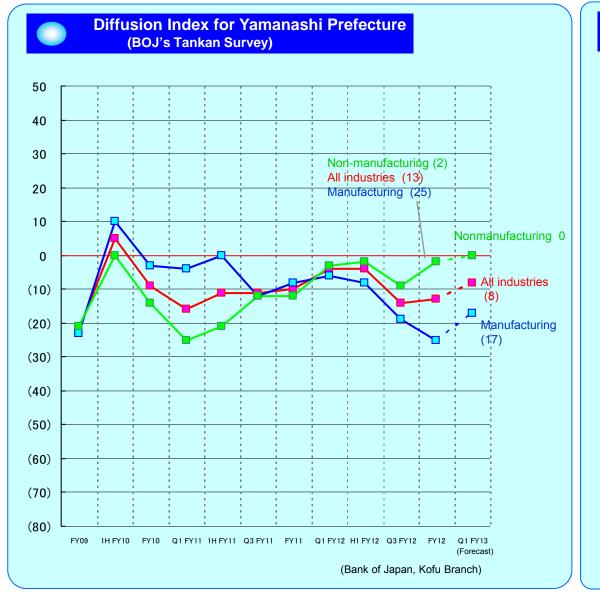
| Risk Calculation Methods Employed | | |
|-----------------------------------|--------------------------------------|--|
| Credit risk | Standardized Approach (SA) | |
| Operational risk | Basel II Standardized Approach (TSA) | |

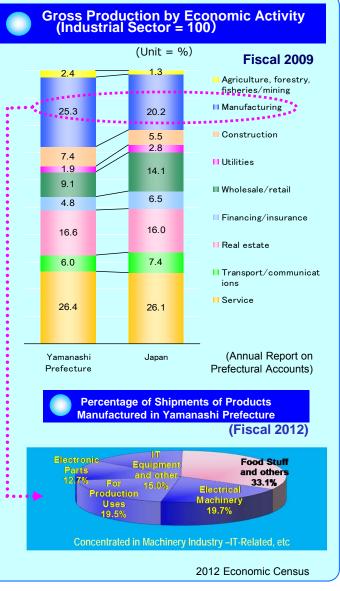


II Economic Trends in Yamanashi Prefecture

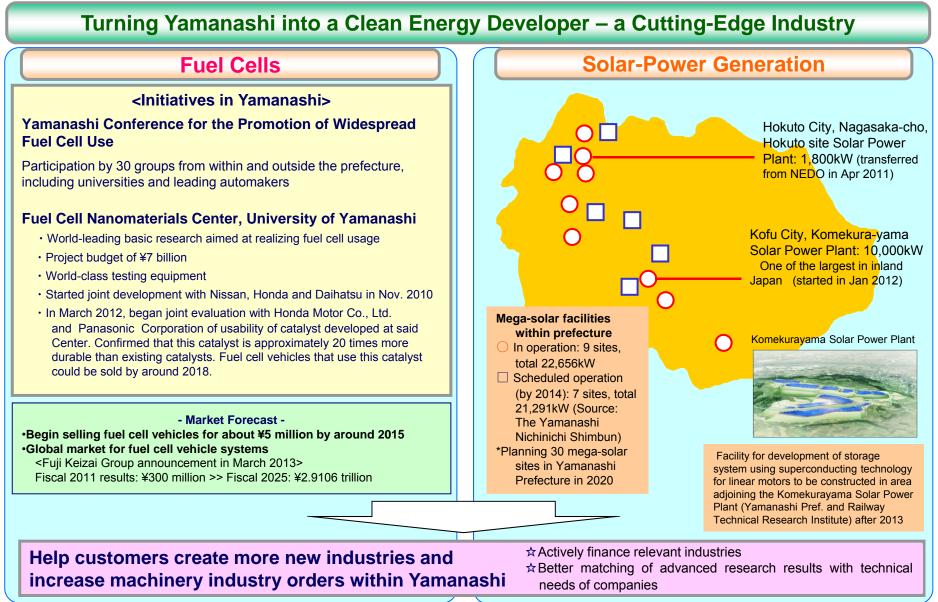
Business Trends

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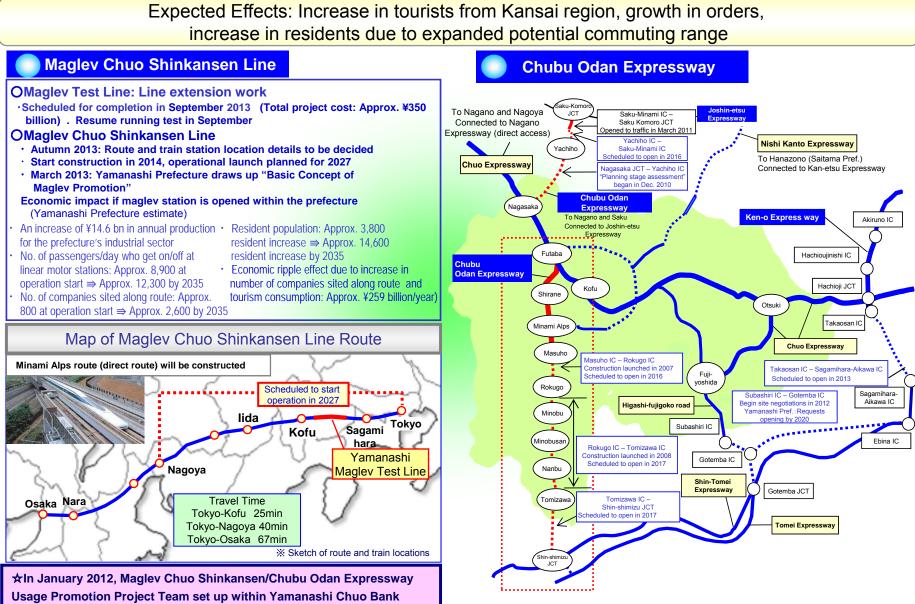


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Preparations for High-Speed Transportation Network

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III Medium-Term Management Plan "Best Bank Plan 2016"

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Future Creation Plan 2013

[Management Vision]

Creating a prosperous future together with the local community through the provision of high-quality financial services [Basic Strategies] "Strengthen the management base" "Strengthen marketing capabilities" "Contribute to the local community and the region"

Major achievements of previous plan

- Stable operation of Bank Vision and KeyMan computer systems
- Streamlined administrative work at retail branches
- Strengthened marketing capabilities by implementing project to strengthen outside sales capabilities
- Expanded service base of Western Tokyo Area
- Strengthened mortgage loan marketing
- Reduced operating expenses (cost optimization project)

| Business environment | | | | | |
|--------------------------|--|---|--|--|--|
| o | Population decrease/Declining birth rate and an aging population | Continued slow economic growth in Japan | | | |
| nvir Ext | Growth of IT | Local economic distress | | | |
| External environment | Accelerating globalization | Competition with other financial institutions intensifying | | | |
| nt | Changing industrial structure of prefecture | Protracted low interest rate environment | | | |
| env | Loans to SMEs and individuals sl | profit on core | | | |
| Internal environment | Lower interest margin | • Lower operating | | | |
| าลl | Non-interest income sluggish | income Expenses remain high | | | |
| z | Higher system investment deprecia burden | ation | | | |

Major issues moving forward

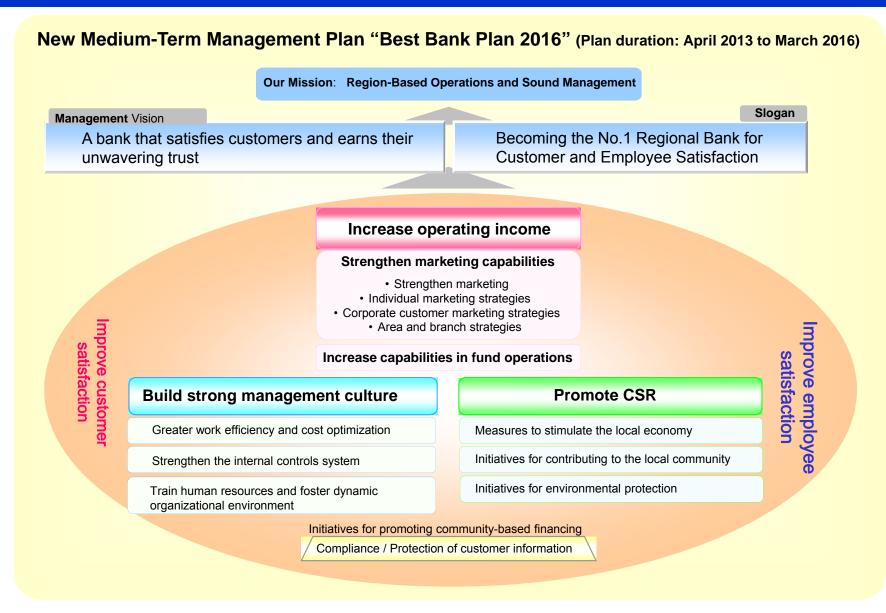
- Increase loans to SMEs and individuals
- Uncover new income opportunities
- Better handling of regions with high growth potential
- Increase capabilities in fund operations to stably increase earnings
- Greater work efficiency and cost optimization
- Train human resources and foster dynamic organizational environment
- Contribute to sustainable development of local community

| Oriantitative | Item | Previous Medium-Term Management Plan Targets |
|---------------|---|---|
| ntit | Gross banking profit on core operations | 44.0 or above |
| ativ | Net business profit on core operations | 14.5 or above |
| | Average loan balance | 1,570.0 |
| Tarnate | Average deposit balance | 2,600.0 |
| | OHR | 67% or under |
| 22 | ROA | 0.5% or above |
| | ROE | 3.3% or above |
| Poeulte | Capital ratio (domestic standard) | 14% range |
| 0 | NPL ratio | 3% range |

| (¥ billion) |
|-------------|
| FY12 |
| 37.2 |
| 8.7 |
| 1,459.3 |
| 2,631.3 |
| 76.57% |
| 0.30% |
| 3.79% |
| 16.22% |
| 3.49% |

Formulate New Medium-Term Management Plan





Basic policies and quantitative targets of

Medium-Term Management Plan "Best Bank Plan 2016"

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<Basic Policy I> Increase operating income

- · Increase loans, an earnings pillar
- Uncover new income opportunities, rebuild earnings
 structure
- Develop products and services, improve marketing skills, and leverage IT infrastructure to properly and swiftly address customer needs
- Preferentially allocate business resources to regions with high growth potential
- Increase capabilities in fund operations to stably increase earnings

<Basic Policy II> Build strong management structure

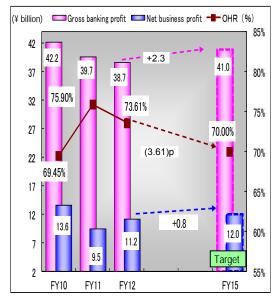
- Foster greater work efficiency, strengthen IT investment management, optimize costs, develop personnel to have high motivation and skills and invigorate the organization, raise productivity
- Further reinforce risk management system (credit risk, etc.) and ALM system
- Strengthen compliance and customer protection system, a management foundation

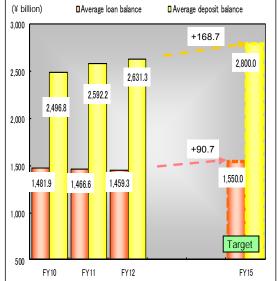
<Basic Policy III> Promote CSR

- Revitalize local economy through business activities and actively contribute to local community
- Address environmental issues as a Company mission and as a business challenge

| ltem | FY12 Results |
|--|--------------|
| Gross banking profit | 38.7 |
| Net business profit | 11.2 |
| OHR (Operating expenses / Gross banking profit) | 73.61% |
| Capital ratio (domestic standard) | 16.22% |
| Average loan balance | 1,459.3 |
| Average deposit balance | 2,631.3 |

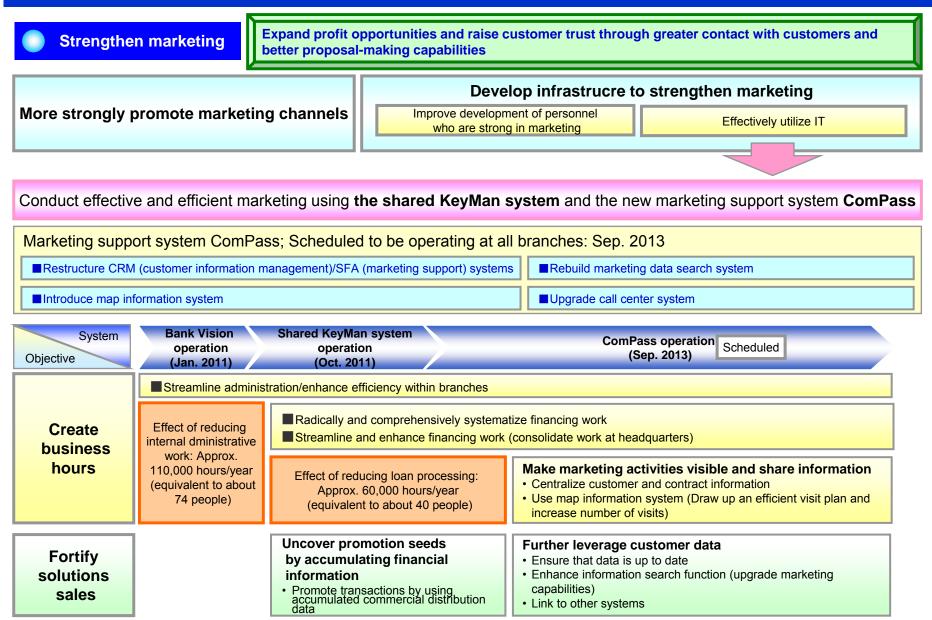
| | | (¥ billion) |
|---|--------------------------------|--------------------------------|
| 1 | Mid-Term Plan Target (FY15) | Mid-Term Plan 3-Year Change |
| | 41.0 | +2.3 |
| - | 12.0 | +0.8 |
| | 70% or under | (3.61)p |
| | 15% or above | (1.22)p |
| | 1,550.0 | +90.7 |
| ľ | 2,800.0 | +168.7 |





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Basic Policy I "Increase Operating Income" Strengthen marketing capabilities **Strengthen marketing**

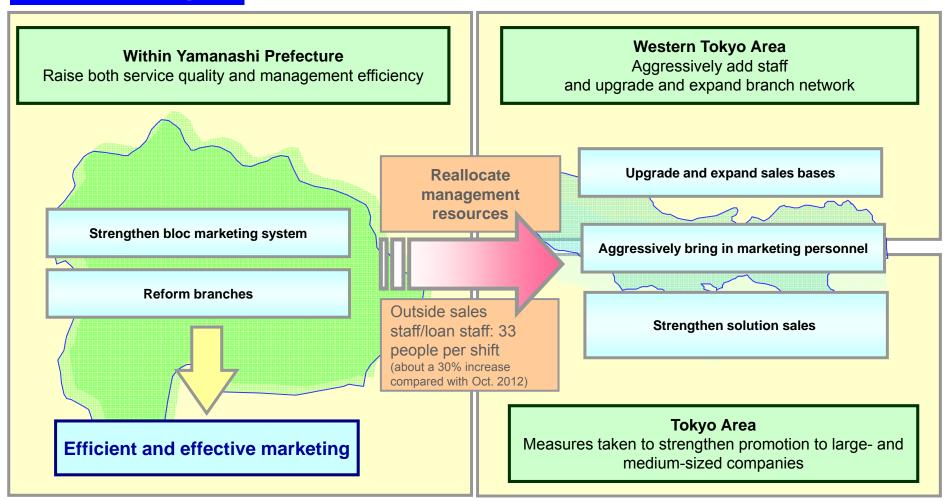


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Basic Policy I "Increase Operating Income" Strengthen marketing capabilities Area strategies

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Area strategies



Basic Policy I "Increase Operating Income" Strengthen marketing capabilities Western Tokyo Area strategy



Western Tokyo Area strategy **Promotion of Transactions with Individual** and Corporate Customers Achieve greater profitability and efficiency than any other bank in Promote transactions in collaboration with Furusato Yamanashi Prefecture Yamanashi Linkage 200 • Expand marketing base from "point" to "line/plane" • Targets approached (as of March 31, 2013): Approx. 1,100 customers Sales operations in the area since 1968 • Loans extended to targets (as of March 31, 2013); up ¥7.0 billion (up 25 customers) · Current network of 14 branches and one corporate sales office Strengthen business succession and inheritance consulting business to company owners and others • Expand consulting business by asset inheritance advisors Strengthen mortgage loan marketing by upgrading and expanding Loan Squares • Establish Loan Square in Sagamihara (scheduled for first half of fiscal Further expansion of sales bases 2013) · Fortify measures for companies, expand individual-based transactions Western Tokyo Area Market Size Target mortgage loan balance Target balance of loans to SMEs No. of private companies: 180,000 100 98.0 190 100 Balance (¥ billion) Balance (¥ billion) (about 3.8 times more than in Yamanashi Prefecture) 185.0 180 Population: 5.460.000 70.9 75 (about 6.5 times more than in Yamanashi Prefecture) 61.3 77.0 77.2 170 75.9 • Households: 2,510,000 75 50 160 (about 7.6 times more than in Yamanashi Prefecture) 25 Number of loans 150 * Western Tokyo Area includes metropolitan Tokyo, Nishitama District, Suginami-ku, and

0

FY10

Sagamihara City in Kanagawa Prefecture (Source: Number of private companies as of 2009 "Economic Census", population and households as of April 2013 "Estimated Population")

(Includes loans to real estate-related public sector)

FY12

FY11

Target

FY15

40 50

FY10

FY11

FY15

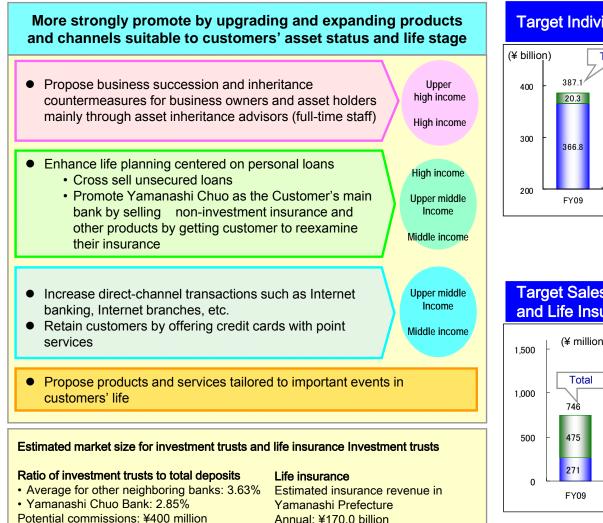
Target

FY12

85.0

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Increase transactions over lifetime with segment –based strategy



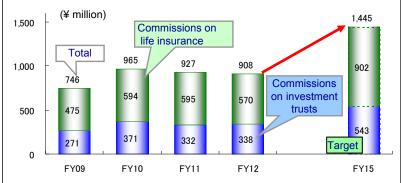
Annual: ¥170.0 billion

Commission translation: ¥13.0 billion

Target Individual Loan Balance (year-end)



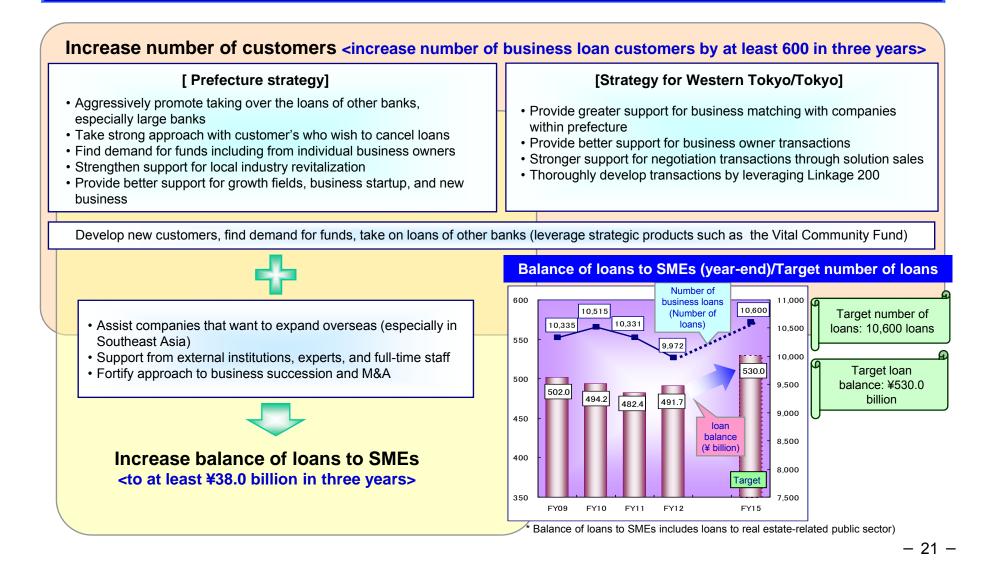
Target Sales Commissions on Investment Trusts and Life Insurance



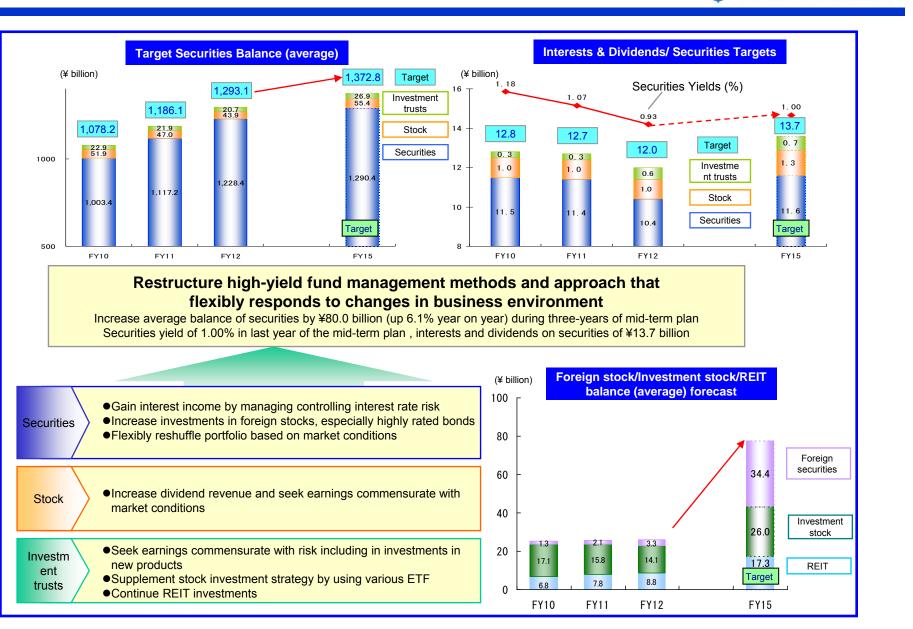
Basic Policy I "Increase Operating Income" Strengthen marketing capabilities **Corporate marketing strategy**



Increase marketing staff and develop personnel with strong marketing skills ⇒ Maintain greater contact with customers (drastically increase number of visits and customers)



Basic Policy I "Increase Operating Income" Strengthen marketing capabilities Increase capabilities in fund operations



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IV Forecasts for the Current Term (FY 2013)

Earnings Forecasts for the Current Term (FY 2013)

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Balance

0.7

0.3

0.5

(0.0)

0.0

0.0

0.0

Yeild

(0.5)

(0.6)

0.1

0.0

(0.1)

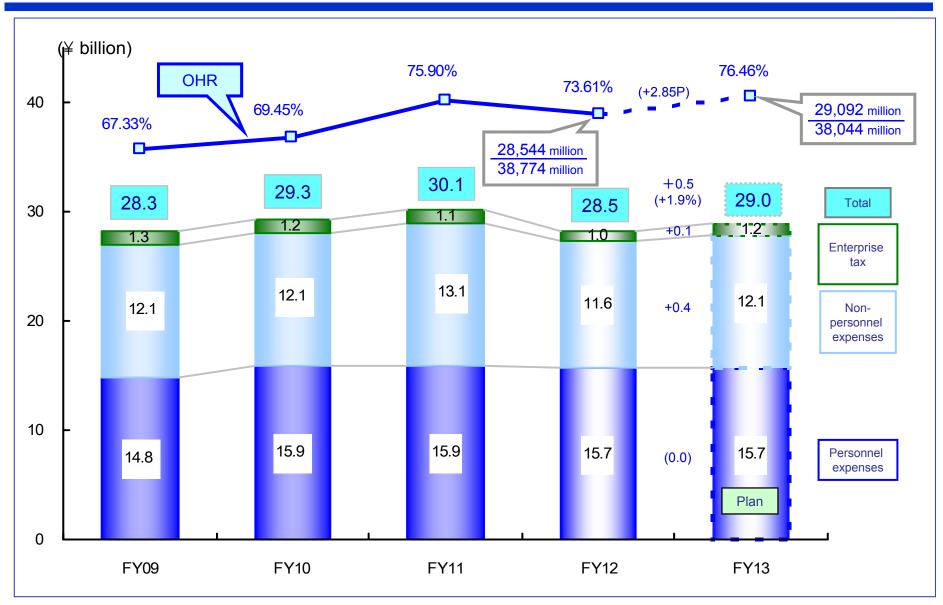
(0.1)

(0.0) —

| (¥ billion, %) | | ion %) | FY12 | FY13(forecast) | | VoV | YoY change [%] | | () | | (¥ billion, %) | FY2013 (forecast) | YoY chang | ie [%] | Balar |
|---------------------------------------|-------------------------------------|----------|-------|------------------------|-------|---------------------|-----------------------------------|--------------------|-----------------|----------------|------------------------------|----------------------|---------------------|-----------|-------|
| | | | 45.0 | | | | | | Inal | Fund | operations | 34.7 | 0.2 [| 0.7] | 0. |
| Operating income | | | | | 43.3 | (1.7) | 1 | (3.7)] | In (analysis | | Interest on loans | 21.9 | (0.3) [| (1.6)] | (|
| Gross banking profit | | | 38.7 | | 38.0 | (0.7) | <u> </u> | (1.8)] | of | | Interest on securities | 12.6 | 0.6 | 5.3] | (|
| | Interest income | | 32.6 | 3 | 33.0 | 0.3 | [| 1.0] | diffe | 5 5 | Call loan, etc. | 0.1 | (0.0) [| (20.2)] | ((|
| | Fees and commis | sions | 4.4 | | 4.8 | 0.4 | [| 9.9] | pren | | procurement | 1.7 | (0.0) [| (5.0)] | (|
| | Other operating inc | | 0.1 | | 0.1 | (0.0) | [| (3.7)] | ice f | | Interest on deposits | 1.7 | | | |
| Gross banking profice core operations | | on | 37.2 | 3 | 38.0 | 0.7 | [| 2.0] | act | ac | · · · · | | (0.1) [| (6.2)] | |
| | IGBs and other bonc | 1 | 1.5 | | - | (1.5) | [| (100.0)] | ors) | Intere | Call money, etc st income | 0.1 | 0.0 [| 7.7] | 0 |
| Exp | enses | | 28.5 | 2 | 29.0 | 0.5 | [| 1.9] | | | | | - | | |
| General provision to loan | | n 👘 | (1.0) | | (0.1) | 0.9 | r | 88.9] | п | | | (¥ billion) | FY2013 (forecast | YoY cha | ange |
| | loss reserve Net business profit | | 11.2 | | 9.1 | (2.1) | r | (19.1)] | Fees | Rev | enues | | 7.1 | 4 | 0.5 |
| Net business profit on core | | re | | | | | - | | and | Ī | nvestment | trusts | 0.8 | | 0.1 |
| operations | | | 8.7 | 9.0 | | 0.2 | [| | | IGBs held by | | 0.04 | 0 | .02 | |
| Non-operating losses | | | (1.3) | | (1.7) | (0.3) | [| (29.9)] | B | individuals | | | | | |
| NPL disposal amount | | | 1.3 | | 1.8 | 0.4 | [| 34.8] | mi | Life insurance | | ce | 0.7 | | 0.1 |
| Equity share and similar transactions | | ilar | 0.0 | | - | (0.0) | [| -] | commissions | Others | | 5.5 | | 0.1 | |
| Ordinary profits | | | 9.9 | 7.3 | | (2.6) | 6) [(26.4)] | | ns | Cost | | | 2.3 | | 0.0 |
| Net | income | | 5.8 | | 4.5 | (1.3) | ī | (23.3)] | | ⊦ee | s and comr | nissions | 4.8 | | 0.4 |
| | | | | | | (112) | | (/] | | | | | FY2013 | | |
| Divi | | | | | FY1 | FY12(plan) ¥6.00 | | (13 (plan) | | | | (¥ billion) | (forecast |) YoY cha | ange |
| Dividend per share (annu | | (annual) | | | | | | ¥6.00 | | Per | Personnel | | 15.7 | ' (| 0.0) |
| | | | · • | +7.00 +0.00 | | | 70th Anniversary Commemorative | | Expenses | | mises and ipment | 12.1 | | 0.4 | |
| End of FY12 | | | | End of FY13 (estimate) | | | dividend ¥1.00 (1st half ¥3.5) | | es | Тах | es | 1.2 | 2 (| 0.1 | |
| Nikkei Stock Average ¥1 | | | 2,397 | | ¥12,3 | ¥12,397 | | (End of FY11 ¥3.5) | | Ехр | renses | 29.0 | | 0.5 | |

Operating Expenses and OHR (Trends and Forecasts)

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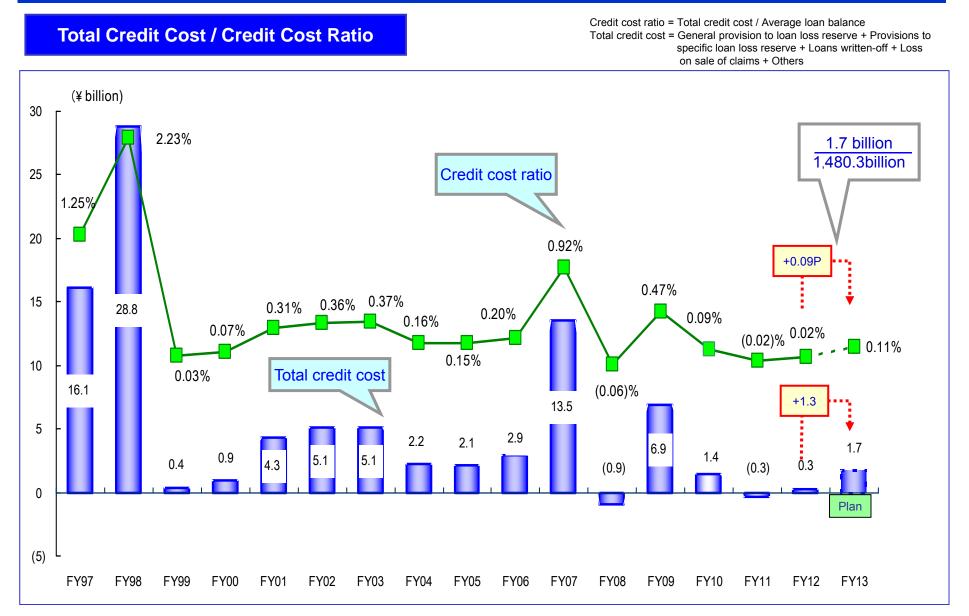


^{*}OHR=Operating expenses / Gross banking profit on core operations

Gross banking profit on core operations = Gross Banking profit – JGBs and other bond transaction profit/loss

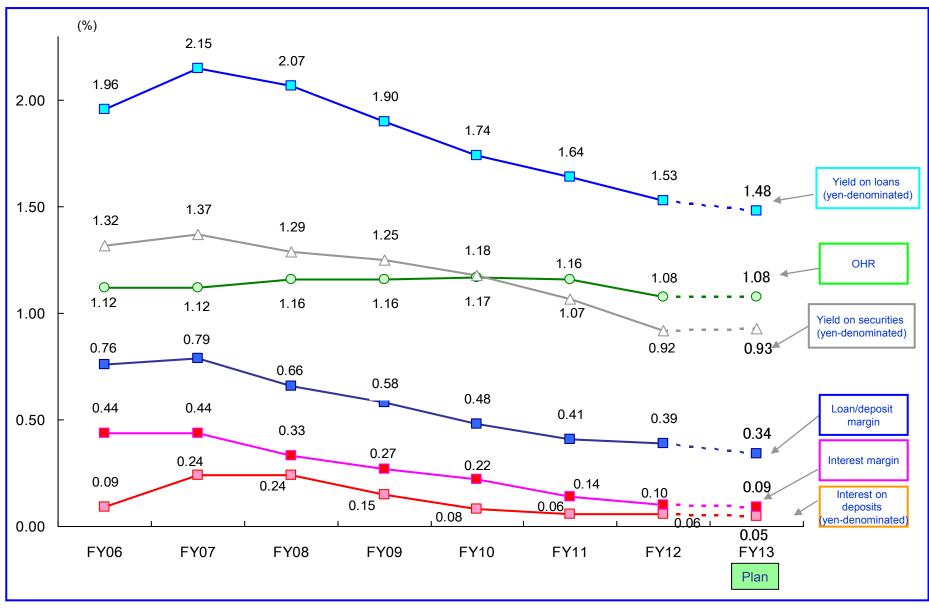
Credit Cost (Trends and Forecasts)





Yields & Interest Margins (Trends and Forecasts)

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Return to Shareholders

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| Work toward increasing the level sound management while at the payment of dividends. Trends in Dividend Payme | e same time pr | | | | | | 70th Anni Commem dividend of schedu (1st half (End of FY | orative ¥1.00 is Jled ¥3.5) |
|--|----------------|---|------|--------------------------------------|--------|-------|---|--------------------------------------|
| | FY09 | FY10 | | FY11 | FY1 | 2 F | FY13(Foreca | |
| Dividend per share (annual) | ¥6.00 | ¥6.0 |) | ¥7.00 | ¥6.00 | |) ¥6.0 | |
| Period-end share price | ¥411 | ¥404 | L | ¥368 | ¥42 | | 9 - | |
| Dividend yield | 1.45% | 1.48% | 6 | 1.90% | | 1.39% | - | |
| Return to Shareholders | | equivalent to ¥638 million, on May 27, 2010 Purchased 1,906 thousand shares, equivalent to ¥795 million between Dec. 2010 and Mar. 2011 | | equivalent to ¥644 on Dec. 26, 20 | | | in Ap shares, lion | to ¥246 million pr. 2013 |
| (¥ m illi | on) FY09 | FY10 | | FY11 | | FY12 | FY13 | (Forecas |
| Annual dividend (1) | 1, | 105 1 | ,089 | 1,250 | 6 | 1,06 | 2 | 1,05 |
| Treasury stock acquired (2) | | 12 1 | ,447 | 647 | 7 | 994 | 994 | |
| Return to shareholders (3)=(1)+(2) | 1, | 117 2 | ,536 | 1,903 | 3 | 2,05 | 057 1,3 | |
| Net income (non-consolidated) (| 4) 2, | 744 3 | ,861 | 6,96 | 5 5, | | 870 4,5 | |
| Dividend payout ratio (1)/(4)x100 | 40.2 | 28% 28 | 20% | 18.04% | % 18.1 | | 10% 23.4 | |
| | | | | | | | 03% 28.91 | |

(Note) Calculated in yen and rounded down

Thank you attending our analyst meeting. If you have any further questions, please do not hesitate to contact us at the following telephone number, email address or website.



The reader is advised that these materials contain forward-looking statements. These statements do not constitute guarantees of future business performance, and they involve various risks and unforeseeable future circumstances. The Bank's future business performance may be affected by changes in the business environment that are beyond the prediction or control of the Bank, and actual results may therefore differ substantially from the figures contained in the said forward-looking statements.